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**1957 & Co. (Hospitality) Limited**

*(Incorporated in the Cayman Islands with limited liability)*

**(Stock Code: 8495)**

**INTERIM RESULTS ANNOUNCEMENT  
FOR THE SIX MONTHS ENDED 30 JUNE 2024**

**CHARACTERISTICS OF GEM OF THE STOCK EXCHANGE OF HONG KONG LIMITED (THE “STOCK EXCHANGE”)**

**GEM has been positioned as a market designed to accommodate small and mid-sized companies to which a higher investment risk may be attached than other companies listed on the Stock Exchange. Prospective investors should be aware of the potential risks of investing in such companies and should make the decision to invest only after due and careful consideration.**

**Given that the companies listed on GEM are generally small and mid-sized companies, there is a risk that securities traded on GEM may be more susceptible to high market volatility than securities traded on the Main Board of the Stock Exchange and no assurance is given that there will be a liquid market in the securities traded on GEM.**

This announcement, for which the directors (the “**Directors**”) of 1957 & Co. (Hospitality) Limited (the “**Company**”, together with its subsidiaries, the “**Group**” or “**We**”) collectively and individually accept full responsibility, includes particulars given in compliance with the Rules Governing the Listing of Securities on GEM of the Stock Exchange (the “**GEM Listing Rules**”) for the purpose of giving information with regard to the Company. The Directors, having made all reasonable enquiries, confirm that, to the best of their knowledge and belief the information contained in this announcement is accurate and complete in all material respects and not misleading or deceptive, and there are no other matters the omission of which would make any statement herein or this announcement misleading.

## **FINANCIAL HIGHLIGHTS**

During the six months ended 30 June 2024:

- the Group recorded an unaudited revenue of approximately HK\$228.7 million (2023: HK\$223.5 million), representing an increase of approximately 2.4% as compared to the corresponding period ended 30 June 2023;
- the Group recorded an unaudited loss before tax of approximately HK\$2.7 million (2023: HK\$10.6 million); and
- the Group recorded an unaudited loss attributable to the owners of the Company of approximately HK\$4.4 million (2023: HK\$10.9 million).

**INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2024  
(UNAUDITED)**

The board of Directors of the Company (the “**Board**”) is pleased to announce the unaudited condensed consolidated results of the Group for the six months ended 30 June 2024 (the “**Six-Month Review Period**”), together with the unaudited comparative figures for the corresponding period in 2023, as follows:

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
*For the six months ended 30 June 2024*

|  |             | <b>For the six months ended<br/>30 June</b> |             |
|--|-------------|---|-------------|
|  | <i>Note</i> | <b>2024</b>                                 | 2023        |
|  |             | <b>HK\$’000</b>                             | HK\$’000    |
|  |             | <b>(Unaudited)</b>                          | (Unaudited) |
| Revenue  | 4           | <b>228,727</b>                              | 223,457     |
| Other gains and income, net  | 5           | <b>771</b>                                  | 1,770       |
| Cost of inventories sold   |             | <b>(57,291)</b>                             | (60,825)    |
| Employee benefit expenses  |             | <b>(87,615)</b>                             | (86,481)    |
| Depreciation and amortisation  |             | <b>(45,982)</b>                             | (41,629)    |
| Royalty fees   |             | <b>(2,815)</b>                              | (3,330)     |
| Rental expenses  |             | <b>(4,676)</b>                              | (4,477)     |
| Utilities  |             | <b>(6,502)</b>                              | (5,954)     |
| Other operating expenses   |             | <b>(23,283)</b>                             | (28,664)    |
|  |             | <hr/>                                       | <hr/>       |
| <b>Operating profit/(loss)</b>   |             | <b>1,334</b>                                | (6,133)     |
| Finance income   |             | <b>794</b>                                  | 407         |
| Finance costs  |             | <b>(4,793)</b>                              | (4,420)     |
|  |             | <hr/>                                       | <hr/>       |
| Finance costs, net   | 6           | <b>(3,999)</b>                              | (4,013)     |
| Share of losses of associates  |             | <b>–</b>                                    | (446)       |
|  |             | <hr/>                                       | <hr/>       |
| <b>Loss before income tax</b>  |             | <b>(2,665)</b>                              | (10,592)    |
| Income tax credit  | 7           | <b>104</b>                                  | 1,002       |
|  |             | <hr/>                                       | <hr/>       |
| Loss for the period  |             | <b>(2,561)</b>                              | (9,590)     |
|  |             | <hr/> <hr/>                                 | <hr/> <hr/> |
| <b>(Loss)/profit for the period attributable to:</b>   |             |   |             |
| — Owners of the Company  |             | <b>(4,352)</b>                              | (10,929)    |
| — Non-controlling interests  |             | <b>1,791</b>                                | 1,339       |
|  |             | <hr/>                                       | <hr/>       |
|  |             | <b>(2,561)</b>                              | (9,590)     |
|  |             | <hr/> <hr/>                                 | <hr/> <hr/> |
| <b>Losses per share attributable to owners of the<br/>Company for the period (expressed in HK<br/>cents per share)</b> |             |   |             |
| — Basic and diluted  | 9           | <b>(1.13)</b>                               | (2.85)      |
|  |             | <hr/> <hr/>                                 | <hr/> <hr/> |

**CONDENSED CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME**  
*For the six months ended 30 June 2024*

|   | <b>For the six months ended</b> |                       |
|---|---------------------------------|-----------------------|
|   | <b>30 June</b>                  |                       |
|   | <b>2024</b>                     | 2023                  |
|   | <i>HK\$'000</i>                 | <i>HK\$'000</i>       |
|   | <b>(Unaudited)</b>              | (Unaudited)           |
| <b>Loss for the period</b>  | <b>(2,561)</b>                  | (9,590)               |
| <b>Other comprehensive income/(loss)</b>  |                                 |                       |
| <i>Items that may be reclassified to profit or loss</i>                                   |                                 |                       |
| — Currency translation differences  | <b>423</b>                      | (141)                 |
| — Share of other comprehensive income of associates accounted for using the equity method | <u>—</u>                        | <u>8</u>              |
| <b>Total comprehensive loss for the period</b>  | <b><u>(2,138)</u></b>           | <b><u>(9,723)</u></b> |
| <b>Total comprehensive (loss)/income for the period attributable to:</b>                  |                                 |                       |
| — Owners of the Company   | <b>(3,929)</b>                  | (11,062)              |
| — Non-controlling interests   | <b><u>1,791</u></b>             | <u>1,339</u>          |
|   | <b><u>(2,138)</u></b>           | <b><u>(9,723)</u></b> |

## CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

At 30 June 2024

|   |             | As at<br><b>30 June</b><br><b>2024</b><br><i>HK\$'000</i><br><b>(Unaudited)</b> | As at<br>31 December<br>2023<br><i>HK\$'000</i><br><b>(Audited)</b> |
|---|-------------|---|---|
|   | <i>Note</i> |   |   |
| <b>ASSETS</b>   |             |   |   |
| <b>Non-current assets</b>   |             |   |   |
| Property, plant and equipment                                     | <i>10</i>   | <b>171,973</b>  | 198,941   |
| Intangible assets   | <i>11</i>   | <b>682</b>  | 742   |
| Other non-current deposit and prepayment                          |             | <b>16,966</b>   | 19,050  |
| Interest in associates  | <i>12</i>   | <b>–</b>  | –   |
| Investment in an insurance contract                               |             | <b>2,332</b>  | –   |
| Deferred tax assets   |             | <b>15,405</b>   | 14,681  |
|   |             | <u><b>207,358</b></u>   | <u>233,414</u>  |
| <b>Current assets</b>   |             |   |   |
| Inventories   |             | <b>2,578</b>  | 2,637   |
| Trade receivables   | <i>13</i>   | <b>8,992</b>  | 8,877   |
| Prepayments, deposits and other receivables                       |             | <b>19,153</b>   | 17,669  |
| Amounts due from an associate                                     |             | <b>151</b>  | 139   |
| Tax recoverable   |             | <b>710</b>  | 457   |
| Pledged bank deposits   |             | <b>2,053</b>  | 5,076   |
| Cash and cash equivalents   |             | <b>62,332</b>   | 64,766  |
|   |             | <u><b>95,969</b></u>  | <u>99,621</u>   |
| <b>Total assets</b>   |             | <u><b>303,327</b></u>   | <u>333,035</u>  |
| <b>EQUITY</b>   |             |   |   |
| <b>Capital and reserves attributable to owners of the Company</b> |             |   |   |
| Share capital   | <i>14</i>   | <b>38</b>   | 38  |
| Share premium   | <i>14</i>   | <b>100,980</b>  | 100,980   |
| Capital reserve   |             | <b>(2,983)</b>  | (2,983)   |
| Exchange reserve  |             | <b>(83)</b>   | (506)   |
| Accumulated losses  |             | <b>(43,491)</b>   | (39,139)  |
|   |             | <u><b>54,461</b></u>  | <u>58,390</u>   |
| Non-controlling interests   |             | <u><b>14,745</b></u>  | <u>12,954</u>   |
| <b>Total equity</b>   |             | <u><b>69,206</b></u>  | <u>71,344</u>   |

|   |             | As at<br><b>30 June</b><br><b>2024</b><br><i>HK\$'000</i><br><b>(Unaudited)</b> | As at<br>31 December<br>2023<br><i>HK\$'000</i><br><b>(Audited)</b> |
|---|-------------|---|---|
|   | <i>Note</i> |   |   |
| <b>LIABILITIES</b>                      |             |   |   |
| <b>Non-current liabilities</b>          |             |   |   |
| Lease liabilities                       |             | <b>76,267</b>   | 86,640  |
| Provision for reinstatement costs       |             | <b>9,175</b>  | 8,316   |
|   |             | <u><b>85,442</b></u>  | <u>94,956</u>   |
| <b>Current liabilities</b>              |             |   |   |
| Trade payables                          | <i>15</i>   | <b>20,823</b>   | 22,444  |
| Accruals and other payables             |             | <b>26,529</b>   | 27,818  |
| Lease liabilities                       |             | <b>47,634</b>   | 59,756  |
| Contract liabilities                    |             | <b>2,504</b>  | 2,196   |
| Income tax payables                     |             | <b>4,374</b>  | 3,505   |
| Loans from non-controlling shareholders |             | <b>7,600</b>  | 7,600   |
| Bank borrowings                         | <i>16</i>   | <b>39,215</b>   | 43,416  |
|   |             | <u><b>148,679</b></u>   | <u>166,735</u>  |
| <b>Total liabilities</b>                |             | <u><b>234,121</b></u>   | <u>261,691</u>  |
| <b>Total equity and liabilities</b>     |             | <u><b>303,327</b></u>   | <u>333,035</u>  |

## CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

*For the six months ended 30 June 2024*

|   | Attributable to the owners of the Company |                                     |                                       |  |  |                          | Non-<br>controlling<br>interest | Total<br>equity |
|---|---|-------------------------------------|---------------------------------------|--|--|--------------------------|---------------------------------|-----------------|
|   | Share<br>capital<br><i>HK\$'000</i>       | Share<br>premium<br><i>HK\$'000</i> | Capital<br>reserve<br><i>HK\$'000</i> | Exchange<br>reserve<br><i>HK\$'000</i> | Accumulated<br>losses<br><i>HK\$'000</i> | Total<br><i>HK\$'000</i> |                                 |                 |
| (Unaudited)   |   |                                     |                                       |  |  |                          |                                 |                 |
| As at 1 January 2023  | 38  | 100,980                             | (2,983)                               | (426)                                  | (32,893)                                 | 64,716                   | 11,065                          | 75,781          |
| Comprehensive (loss)/income   |   |                                     |                                       |  |  |                          |                                 |                 |
| (Loss)/profit for the period  | -   | -                                   | -                                     | -                                      | (10,929)                                 | (10,929)                 | 1,339                           | (9,590)         |
| Other comprehensive (loss)/income   |   |                                     |                                       |  |  |                          |                                 |                 |
| Currency translation differences  | -   | -                                   | -                                     | (141)                                  | -  | (141)                    | -                               | (141)           |
| Share of other comprehensive income<br>of associates accounted for using the<br>equity method | -   | -                                   | -                                     | 8                                      | -  | 8                        | -                               | 8               |
| Total comprehensive (loss)/income   | -   | -                                   | -                                     | (133)                                  | (10,929)                                 | (11,062)                 | 1,339                           | (9,723)         |
| Transaction with owners   |   |                                     |                                       |  |  |                          |                                 |                 |
| Repayment of shareholder loans  | -   | -                                   | -                                     | -                                      | -  | -                        | (3,430)                         | (3,430)         |
| Total transaction with owners   | -   | -                                   | -                                     | -                                      | -  | -                        | (3,430)                         | (3,430)         |
| Balance at 30 June 2023   | <u>38</u>                                 | <u>100,980</u>                      | <u>(2,983)</u>                        | <u>(559)</u>                           | <u>(43,822)</u>                          | <u>53,654</u>            | <u>8,974</u>                    | <u>62,628</u>   |
| (Unaudited)   |   |                                     |                                       |  |  |                          |                                 |                 |
| As at 1 January 2024  | 38  | 100,980                             | (2,983)                               | (506)                                  | (39,139)                                 | 58,390                   | 12,954                          | 71,344          |
| Comprehensive (loss)/income   |   |                                     |                                       |  |  |                          |                                 |                 |
| (Loss)/profit for the period  | -   | -                                   | -                                     | -                                      | (4,352)                                  | (4,352)                  | 1,791                           | (2,561)         |
| Other comprehensive income  |   |                                     |                                       |  |  |                          |                                 |                 |
| Currency translation differences  | -   | -                                   | -                                     | 423                                    | -  | 423                      | -                               | 423             |
| Total comprehensive income/(loss)   | -   | -                                   | -                                     | 423                                    | (4,352)                                  | (3,929)                  | 1,791                           | (2,138)         |
| Balance at 30 June 2024   | <u>38</u>                                 | <u>100,980</u>                      | <u>(2,983)</u>                        | <u>(83)</u>                            | <u>(43,491)</u>                          | <u>54,461</u>            | <u>14,745</u>                   | <u>69,206</u>   |

## CONDENSED CONSOLIDATED STATEMENT OF CASH FLOW

For the six months ended 30 June 2024

|  | For the six months ended |               |
|--|--------------------------|---------------|
|  | 30 June                  |               |
|  | 2024                     | 2023          |
|  | HK\$'000                 | HK\$'000      |
|  | (Unaudited)              | (Unaudited)   |
| <b>Cash flow from operating activities</b>                                 |                          |               |
| Loss before income tax   | (2,665)                  | (10,592)      |
| Adjustments for:   |                          |               |
| — Depreciation and amortisation  | 45,982                   | 41,629        |
| — Net loss on disposal of property, plant and equipment                    | —                        | 254           |
| — Share of losses of associates  | —                        | 446           |
| — Change in cash surrender value of investment<br>in an insurance contract | 588                      | —             |
| — Finance income   | (794)                    | (407)         |
| — Finance costs  | 4,793                    | 4,420         |
| <b>Operating cash flows before changes in working capital</b>              | <b>47,904</b>            | <b>35,750</b> |
| Changes in working capital:  |                          |               |
| — Inventories  | 59                       | 17            |
| — Trade receivables, prepayment, deposit and<br>other receivables          | 857                      | 1,316         |
| — Trade and other payables   | (2,055)                  | 948           |
| — Contract liabilities   | 308                      | 857           |
| — Amount due from an associate   | (12)                     | —             |
| Cash generated from operations   | 47,061                   | 38,888        |
| Interest paid  | (4,793)                  | (4,420)       |
| <b>Net cash generated from operating activities</b>                        | <b>42,268</b>            | <b>34,468</b> |



|   | <b>For the six months ended</b> |                 |
|---|---------------------------------|-----------------|
|   | <b>30 June</b>                  |                 |
|   | <b>2024</b>                     | 2023            |
|   | <i>HK\$'000</i>                 | <i>HK\$'000</i> |
|   | <b>(Unaudited)</b>              | (Unaudited)     |
| <b>Cash flows from investing activities</b>           |                                 |                 |
| Purchase of property, plant and equipment             | (4,220)                         | (12,424)        |
| Payments for non-current prepayment                   | –                               | (5,179)         |
| Investment in an insurance contract                   | (2,930)                         | –               |
| Interest received                                     | 422                             | 115             |
|   | <u>(6,728)</u>                  | <u>(17,488)</u> |
| <b>Net cash used in investing activities</b>          |                                 |                 |
| <b>Cash flows from financing activities</b>           |                                 |                 |
| Repayment of bank borrowings                          | (4,201)                         | (3,705)         |
| Repayment of shareholder loans                        | –                               | (3,430)         |
| Release of pledged deposit                            | 3,023                           | 4,011           |
| Proceeds from bank borrowings                         | –                               | 18,000          |
| Payment of lease liabilities                          | (37,229)                        | (38,445)        |
|   | <u>(38,407)</u>                 | <u>(23,569)</u> |
| <b>Net cash used in financing activities</b>          |                                 |                 |
| <b>Net decrease in cash and cash equivalents</b>      | <b>(2,867)</b>                  | <b>(6,589)</b>  |
| Cash and cash equivalents at beginning of the period  | 64,766                          | 54,175          |
| Effect of foreign exchange rate changes               | 433                             | (141)           |
|   | <u>62,332</u>                   | <u>47,445</u>   |
| <b>Cash and cash equivalents at end of the period</b> |                                 |                 |

# NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

## 1 GENERAL INFORMATION

The Company was incorporated in the Cayman Islands on 3 February 2016 as an exempted company with limited liability under Companies Law (Cap. 22, Law 3 of 1961 as consolidated and revised) of the Cayman Islands. The address of its registered office is Cricket Square, Hutchins Drive, PO Box 2681, Grand Cayman, KY1-1111, Cayman Islands and its principal place of business is 33/F, Times Tower, 391–407 Jaffe Road, Hong Kong.

The Company is an investment holding company and its subsidiaries are principally engaged in operation of restaurants and catering management and consultancy services.

## 2 BASIS OF PREPARATION AND PRINCIPAL ACCOUNTING POLICIES

The unaudited condensed consolidated interim financial information of the Group for the six months ended 30 June 2024 (the “**2024 Interim Financial Information**”) has been prepared in accordance with the accounting principles generally accepted in Hong Kong which include Hong Kong Accounting Standard (“**HKAS**”) 34 “Interim Financial Reporting” issued by the Hong Kong Institute of Certified Public Accountants (“**HKICPA**”) and the applicable disclosure requirements of the GEM Listing Rules.

The 2024 Interim Financial Information should be read in conjunction with the annual audited consolidated financial statements for the year ended 31 December 2023, which have been prepared in accordance with Hong Kong Financial Reporting Standards (“**HKFRS**”).

The 2024 Interim Financial Information is presented in thousands of Hong Kong dollars (“**HK\$’000**”), unless otherwise stated.

Except as described below, the accounting policies and methods of computation used in the preparation of the 2024 Interim Financial Information are consistent with those adopted in preparing the annual audited consolidated financial statements for the year ended 31 December 2023.

### (a) Amendments to standards and interpretation adopted by the Group

The Group has adopted the below amendments to standards and revised interpretation for the first time for its accounting period beginning on 1 January 2024.

|                                      |   |
|--------------------------------------|---|
| Amendments to HKAS 1                 | Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants                              |
| Hong Kong Interpretation 5 (Revised) | Presentation of Financial Statements — Classification by the Borrower of a Term Loan that Contains a Repayment on Demand Clause |
| Amendments to HKFRS 16               | Lease Liability in Sale and Leaseback   |
| Amendments to HKAS 7 and HKFRS 7     | Supplier Finance Arrangements   |

The adoption of these amendments to standards and revised interpretation did not have a material impact on the Group in the current or prior periods.

**(b) Amendments to standards issued but not yet effective for the accounting period beginning on 1 January 2024 and not early adopted by the Group**

|  | <b>Effective for<br/>accounting periods<br/>beginning on or after</b> |
|--|---|
| Amendments to HKAS 21 Lack of Exchangeability  | 1 January 2025  |
| Amendments to HKFRS 10 Sale or contribution of Assets between<br>and HKAS 28 an Investor and its Associate or<br>Joint Venture | To be determined  |

The Group is in the process of assessing the impact of these amendments to standards. The preliminary assessment indicated that the adoption of which is not expected to have any significant impact on the financial performance and the financial position of the Group.

**3 SEGMENT INFORMATION**

The chief operating decision-maker (the “CODM”) has been identified as the executive Directors who review the Group’s internal reporting in order to assess performance and allocate resources. The CODM has determined the operating segments based on these reports.

The CODM assesses the performance based on a measure of segment profit, which is a measure of adjusted loss before income tax. The adjusted loss before income tax is measured consistently with the Group’s loss before income tax except that other gains and income, finance income, finance costs (except the portion related to lease liabilities), share of losses of associates as well as head office expenses are excluded from such measurement.

The Group is principally engaged in operation of restaurants and provision of catering management and consultancy services.

The following is an analysis of the Group's revenue, results, assets and liabilities by operating and reportable segments:

### Segment revenue and result

Six months ended 30 June 2024

|   | Operation of<br>restaurants<br><i>HK\$'000</i><br>(Unaudited) | Catering<br>management<br>and consultancy<br>services<br><i>HK\$'000</i><br>(Unaudited) | Total<br><i>HK\$'000</i><br>(Unaudited) |
|---|---|---|---|
| Total segment revenue                     | 227,229   | 15,226  | 242,455                                 |
| Inter-segment revenue                     | –   | (13,728)  | (13,728)                                |
|   | <u>227,229</u>  | <u>1,498</u>  | <u>228,727</u>                          |
| <b>Revenue from external customers</b>    |   |   |   |
|   | <u>227,229</u>  | <u>1,498</u>  | <u>228,727</u>                          |
| <b>Result</b>                             |   |   |   |
| Segment profit                            | <u>9,117</u>  | <u>1,281</u>  | 10,398                                  |
| Other gains and income, net               |   |   | 771                                     |
| Unallocated staff costs                   |   |   | (10,943)                                |
| Unallocated depreciation and amortisation |   |   | (1,706)                                 |
| Unallocated utilities and consumables     |   |   | (21)                                    |
| Unallocated other expenses                |   |   | <u>(1,164)</u>                          |
| Loss before income tax                    |   |   | <u>(2,665)</u>                          |
| <b>Other segment items</b>                |   |   |   |
| Depreciation and amortisation             | (44,277)  | –   | (44,277)                                |
| Finance income                            | 706   | 88  | 794                                     |
| Finance costs                             | <u>(4,760)</u>  | <u>(33)</u>   | <u>(4,793)</u>                          |

Six months ended 30 June 2023

|   | Operation of<br>restaurants<br><i>HK\$'000</i><br>(Unaudited) | Catering<br>management<br>and consultancy<br>services<br><i>HK\$'000</i><br>(Unaudited) | Total<br><i>HK\$'000</i><br>(Unaudited) |
|---|---|---|---|
| Total segment revenue                     | 223,107   | 13,788  | 236,895                                 |
| Inter-segment revenue                     | –   | (13,438)  | (13,438)                                |
| <b>Revenue from external customers</b>    | <u>223,107</u>  | <u>350</u>  | <u>223,457</u>                          |
| <b>Result</b>                             |   |   |   |
| Segment profit                            | <u>3,352</u>  | <u>327</u>  | 3,679                                   |
| Other gains and income, net               |   |   | 1,770                                   |
| Unallocated staff costs                   |   |   | (11,703)                                |
| Unallocated depreciation and amortisation |   |   | (2,439)                                 |
| Unallocated utilities and consumables     |   |   | (26)                                    |
| Unallocated other expenses                |   |   | (1,427)                                 |
| Share of losses of associates             |   |   | (446)                                   |
| Loss before income tax                    |   |   | <u>(10,592)</u>                         |
| <b>Other segment items</b>                |   |   |   |
| Depreciation and amortisation             | (39,190)  | –   | (39,190)                                |
| Finance income                            | 398   | 9   | 407                                     |
| Finance costs                             | (4,390)   | (30)  | (4,420)                                 |

#### Information about major customers

There are no single external customers who contributed to more than 10% of the revenue of the Group during the six months ended 30 June 2024 (2023: same).

## Segment assets and liabilities

At 30 June 2024

|                     | Operation of<br>restaurants<br><i>HK\$'000</i><br>(Unaudited) | Catering<br>management<br>and<br>consultancy<br>services<br><i>HK\$'000</i><br>(Unaudited) | Unallocated<br><i>HK\$'000</i><br>(Unaudited) | Elimination<br><i>HK\$'000</i><br>(Unaudited) | Total<br><i>HK\$'000</i><br>(Unaudited) |
|---------------------|---|--|---|---|---|
| Segment assets      | <u>352,523</u>  | <u>94,753</u>  | <u>4,613</u>                                  | <u>(148,562)</u>                              | <u>303,327</u>                          |
| Segment liabilities | <u>312,554</u>  | <u>67,352</u>  | <u>2,777</u>                                  | <u>(148,562)</u>                              | <u>234,121</u>                          |

At 31 December 2023

|                     | Operation of<br>restaurants<br><i>HK\$'000</i><br>(Audited) | Catering<br>management<br>and<br>consultancy<br>services<br><i>HK\$'000</i><br>(Audited) | Unallocated<br><i>HK\$'000</i><br>(Audited) | Elimination<br><i>HK\$'000</i><br>(Audited) | Total<br><i>HK\$'000</i><br>(Audited) |
|---------------------|---|--|---|---|---------------------------------------|
| Segment assets      | <u>384,169</u>  | <u>94,992</u>  | <u>6,226</u>                                | <u>(152,352)</u>                            | <u>333,035</u>                        |
| Segment liabilities | <u>344,833</u>  | <u>66,626</u>  | <u>2,584</u>                                | <u>(152,352)</u>                            | <u>261,691</u>                        |

## Geographical information

The Group's revenue from operation of restaurants is mainly derived from customers in Hong Kong and revenue from catering management and consultancy services is mainly derived from customers in Hong Kong, Macau and the People's Republic of China (the "PRC"). The principal assets of the Group were also located in Hong Kong as at 30 June 2024 and 31 December 2023. Accordingly, no analysis by geographical segment is provided.

#### 4 REVENUE

Revenue represents income from operation of restaurants and catering management and consultancy services.

|   | For the six months ended<br>30 June |                |
|---|-------------------------------------|----------------|
|   | 2024                                | 2023           |
|   | HK\$'000                            | HK\$'000       |
|   | (Unaudited)                         | (Unaudited)    |
| Operation of restaurants, recognised at a point in time           | 227,229                             | 223,107        |
| Catering management and consultancy services, recognised overtime | 1,498                               | 350            |
|   | <u>228,727</u>                      | <u>223,457</u> |

#### 5 OTHER GAINS AND INCOME, NET

|   | For the six months ended<br>30 June |              |
|---|-------------------------------------|--------------|
|   | 2024                                | 2023         |
|   | HK\$'000                            | HK\$'000     |
|   | (Unaudited)                         | (Unaudited)  |
| Government grants   | –                                   | 48           |
| Sundry income   | 1,359                               | 1,976        |
| Net loss on disposal of property, plant and equipment                 | –                                   | (254)        |
| Change in cash surrender value of investment in an insurance contract | (588)                               | –            |
|   | <u>771</u>                          | <u>1,770</u> |

#### 6 FINANCE COSTS, NET

|   | For the six months ended<br>30 June |                |
|---|-------------------------------------|----------------|
|   | 2024                                | 2023           |
|   | HK\$'000                            | HK\$'000       |
|   | (Unaudited)                         | (Unaudited)    |
| <b>Finance income</b>                   |                                     |                |
| Interest income                         | 422                                 | 115            |
| Imputed interest income on deposit paid | 372                                 | 292            |
|   | <u>794</u>                          | <u>407</u>     |
| <b>Finance costs</b>                    |                                     |                |
| Interest expenses on bank borrowings    | (1,240)                             | (950)          |
| Interest expenses on lease liabilities  | (3,553)                             | (3,470)        |
|   | <u>(4,793)</u>                      | <u>(4,420)</u> |
| Finance costs, net                      | <u>(3,999)</u>                      | <u>(4,013)</u> |

## 7 INCOME TAX

Hong Kong profits tax has been provided at the rate of 16.5%. For the six months ended 30 June 2024 and 2023, tax concession relates to tax reduction of tax payable under two-tiered profits rates regime capped at HK\$165,000 for one of the Hong Kong incorporated entities of the Group.

## 8 DIVIDEND

No dividend has been paid or declared by the Company for the six months ended 30 June 2024 (2023: nil).

## 9 LOSSES PER SHARE

### (a) Basic

Basic losses per share is calculated by dividing the loss attributable to owners of the Company by the weighted average number of ordinary shares in issue during the period.

|   | For the six months ended |               |
|---|--------------------------|---------------|
|   | 30 June                  |               |
|   | 2024                     | 2023          |
|   | (Unaudited)              | (Unaudited)   |
| Loss attributable to owners of the Company ( <i>HK\$'000</i> )                  | (4,352)                  | (10,929)      |
| Weighted average number of ordinary shares in issues<br>( <i>in thousands</i> ) | 384,000                  | 384,000       |
| Basic losses per share ( <i>HK cents</i> )                                      | <u>(1.13)</u>            | <u>(2.85)</u> |

### (b) Diluted

Diluted losses per share for the six months ended 30 June 2024 and 2023 were the same as the basic losses per share as there were no potential dilutive ordinary shares.



## 10 PROPERTY, PLANT AND EQUIPMENT

|  | Right-of-use<br>assets<br><i>HK\$'000</i> | Leasehold<br>improvements<br><i>HK\$'000</i> | Furniture<br>and<br>fixture<br><i>HK\$'000</i> | Kitchen and<br>operating<br>equipment<br><i>HK\$'000</i> | Computer<br>equipment<br><i>HK\$'000</i> | Motor<br>vehicle<br><i>HK\$'000</i> | Total<br><i>HK\$'000</i> |
|--|---|--|--|--|--|-------------------------------------|--------------------------|
| <b>At 31 December 2023</b>                 |   |  |  |  |  |                                     |                          |
| <b>(Audited)</b>                           |   |  |  |  |  |                                     |                          |
| Cost                                       | 428,118                                   | 139,048                                      | 22,020   | 16,417   | 3,912                                    | 378                                 | 609,893                  |
| Accumulated depreciation<br>and impairment | (291,662)                                 | (92,690)                                     | (14,970)                                       | (8,850)  | (2,616)                                  | (164)                               | (410,952)                |
| Net book amount                            | <u>136,456</u>                            | <u>46,358</u>                                | <u>7,050</u>                                   | <u>7,567</u>   | <u>1,296</u>                             | <u>214</u>                          | <u>198,941</u>           |
| <b>Six months ended</b>                    |   |  |  |  |  |                                     |                          |
| <b>30 June 2024</b>                        |   |  |  |  |  |                                     |                          |
| <b>(Unaudited)</b>                         |   |  |  |  |  |                                     |                          |
| Opening net book amount                    | 136,456                                   | 46,358                                       | 7,050  | 7,567  | 1,296                                    | 214                                 | 198,941                  |
| Additions                                  | 14,757                                    | 2,323  | 89   | 986  | 822                                      | –                                   | 18,977                   |
| Lease modification                         | (23)                                      | –  | –  | –  | –  | –                                   | (23)                     |
| Depreciation                               | (35,757)                                  | (7,542)                                      | (1,111)  | (1,109)  | (365)                                    | (38)                                | (45,922)                 |
| Closing net book amount                    | <u>115,433</u>                            | <u>41,139</u>                                | <u>6,028</u>                                   | <u>7,444</u>   | <u>1,753</u>                             | <u>176</u>                          | <u>171,973</u>           |
| <b>At 30 June 2024</b>                     |   |  |  |  |  |                                     |                          |
| <b>(Unaudited)</b>                         |   |  |  |  |  |                                     |                          |
| Cost                                       | 151,190                                   | 48,681                                       | 7,139  | 8,553  | 2,118                                    | 214                                 | 217,895                  |
| Accumulated depreciation<br>and impairment | (35,757)                                  | (7,542)                                      | (1,111)  | (1,109)  | (365)                                    | (38)                                | (45,922)                 |
| Net book amount                            | <u>115,433</u>                            | <u>41,139</u>                                | <u>6,028</u>                                   | <u>7,444</u>   | <u>1,753</u>                             | <u>176</u>                          | <u>171,973</u>           |

## 11 INTANGIBLE ASSETS

HK\$'000

### At 31 December 2023 (Audited)

|                          |                   |
|--------------------------|-------------------|
| Cost                     | 2,112             |
| Accumulated amortisation | <u>(1,370)</u>    |
| Net book amount          | <u><u>742</u></u> |

### Six months ended 30 June 2024 (Unaudited)

|                         |                   |
|-------------------------|-------------------|
| Opening net book amount | 742               |
| Amortisation charges    | <u>(60)</u>       |
| Net book amount         | <u><u>682</u></u> |

### At 30 June 2024 (Unaudited)

|   |                   |
|---|-------------------|
| Cost                                    | 2,112             |
| Accumulated amortisation and impairment | <u>(1,430)</u>    |
| Net book amount                         | <u><u>682</u></u> |

The intangible assets mainly represent the franchise and licensing rights acquired. The intangible assets have estimated useful lives of 10 to 20 years and are amortised on a straight-line basis over the estimated useful lives.

## 12 INTEREST IN ASSOCIATES

|                          | At<br>30 June<br>2024<br><i>HK\$'000</i><br>(Unaudited) | At<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|--------------------------|---|---|
| Investment in associates | —   | —   |

Movement of interest in associates during the six months ended 30 June 2024 and year ended 31 December 2023 are analysed as below:

|                                      | Six months<br>ended<br>30 June<br>2024<br><i>HK\$'000</i><br>(Unaudited) | Year<br>ended<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|--------------------------------------|--|--|
| At beginning of period               | —  | 438  |
| Share of losses of associates        | —  | (434)  |
| Currency translation difference, net | —  | (4)  |
| At end of period                     | —  | —  |

## 13 TRADE RECEIVABLES

As of the end of the reporting period, the ageing analysis of trade receivables based on the invoice date, is as follows:

|               | At<br>30 June<br>2024<br><i>HK\$'000</i><br>(Unaudited) | At<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|---------------|---|---|
| 1 to 30 days  | 5,630   | 5,159   |
| 31 to 60 days | 420   | 318   |
| 61 to 90 days | 492   | 658   |
| Over 90 days  | 2,450   | 2,742   |
|               | <b>8,992</b>  | <b>8,877</b>  |

## 14 SHARE CAPITAL AND SHARE PREMIUM

|   | Number of<br>shares of<br>the Company | Share<br>capital<br><i>HK\$'000</i> | Share<br>premium<br><i>HK\$'000</i> |
|---|---------------------------------------|-------------------------------------|-------------------------------------|
| <b>Authorised:</b>  |                                       |                                     |                                     |
| Ordinary share capital of HK\$0.0001 each<br>as at 1 January 2023, 30 June 2023,<br>1 January 2024 and 30 June 2024 | 3,800,000,000                         | 380                                 | –                                   |
| <b>Issued and fully paid:</b>   |                                       |                                     |                                     |
| At 30 June 2023, 1 January 2024 and<br>30 June 2024   | 384,000,000                           | 38                                  | 100,980                             |

## 15 TRADE PAYABLES

As of the end of the reporting period, the ageing analysis of trade payables based on the invoice date, is as follows:

|               | At<br>30 June<br>2024<br><i>HK\$'000</i><br>(Unaudited) | At<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|---------------|---|---|
| 1 to 30 days  | 10,685  | 12,145  |
| 31 to 60 days | 9,817   | 10,029  |
| 61 to 90 days | 6   | 4   |
| Over 90 days  | 315   | 266   |
|               | <u>20,823</u>   | <u>22,444</u>   |

## 16 BANK BORROWINGS

|                 | At<br>30 June<br>2024<br><i>HK\$'000</i><br>(Unaudited) | At<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|-----------------|---|---|
| <b>Current</b>  |   |   |
| Bank borrowings | <u>39,215</u>   | <u>43,416</u>   |

As at 30 June 2024, the Group's bank borrowings were secured by corporate guarantees given by the Company (31 December 2023: same) and pledged bank deposits of HK\$2,053,000 (31 December 2023: HK\$5,076,000).

As at 30 June 2024, certain banking facilities available to the Group were secured by a personal guarantee provided by the controlling shareholder (31 December 2023: same) and an investment in an insurance contract with a carrying amount of HK\$2,332,000 (31 December 2023: nil).

The weighted average effective interest rate of the bank borrowings as at 30 June 2024 was 5.8% per annum (31 December 2023: 4.9% per annum).

According to the repayment schedule of the bank borrowings, without considering the repayable demand clause, bank borrowings were repayable as follows:

|                       | At<br><b>30 June</b><br><b>2024</b><br><i>HK\$'000</i><br>(Unaudited) | At<br>31 December<br>2023<br><i>HK\$'000</i><br>(Audited) |
|-----------------------|---|---|
| Within 1 year         | 8,822   | 8,497   |
| Between 1 and 2 years | 9,362   | 9,058   |
| Between 2 and 5 years | 21,031  | 24,356  |
| Over 5 years          | —   | 1,505   |
|                       | <u>39,215</u>   | <u>43,416</u>   |

## 17 RELATED PARTY TRANSACTIONS

Save as disclosed elsewhere in these unaudited condensed consolidated interim financial information, the Group had the following transactions with related parties:

|                                   | Six months ended 30 June               |  |
|-----------------------------------|--|--|
|                                   | 2024<br><i>HK\$'000</i><br>(Unaudited) | 2023<br><i>HK\$'000</i><br>(Unaudited) |
| Lease payment ( <i>Note (a)</i> ) |  |  |
| — Perfect Win Properties Limited  | —                                      | 914                                    |
| — Barrowgate Limited              | 8,544                                  | 11,541                                 |
|                                   | <u>8,544</u>                           | <u>11,541</u>                          |

*Note:*

- (a) Lease payment is charged in accordance with the agreement entered into between the relevant parties.

## **MANAGEMENT DISCUSSION AND ANALYSIS**

The Group is a Hong Kong-based restaurant operation and management group that offers a variety of specialty cuisines in restaurants designed by award-winning interior and lighting designers.

During the Six-Month Review Period, the Group had been principally engaged in operating full service restaurants under various brands and was dedicated to serving quality Japanese, Thai, Vietnamese, Shanghainese and Italian cuisines to different customers. The Group had also established its own Original Equipment Manufacturer (OEM) brand, “Homee Gourmet (家嘗菜)” during the Six-Month Review Period. In addition to the restaurant operation business, the Group also provided restaurant management and consultancy services in Hong Kong, Macau and the PRC.

### **BUSINESS REVIEW**

During the Six-Month Review Period, we (1) opened one new restaurant in Hong Kong, namely Modern Shanghai Imperial restaurant at The LOHAS in Tseung Kwan O; and (2) closed one restaurant upon expiration of the lease, namely Hokkaidon at Cityplaza in Taikoo Shing. None of our restaurants had undergone any significant renovation.

As at 30 June 2024, the Group had a total of thirteen restaurants under five self-owned brands in Hong Kong, namely, Akanoshou, An Nam, Modern Shanghai, Modern Shanghai Imperial and 10 Shanghai and three franchised or sub-licensed brands, namely, Mango Tree, Gonpachi and Paper Moon.

### **FINANCIAL REVIEW**

#### **Revenue**

During the Six-Month Review Period, approximately 99.8% of the Group’s revenue was generated from the operation of restaurants in Hong Kong and approximately 0.2% of the Group’s revenue was generated from the pre-opening consultancy and restaurant management services. As at 30 June 2024, the Group was operating thirteen (2023: twelve) restaurants, of which one (2023: one) restaurant was newly opened and one (2023: two) restaurant was closed down during the Six-Month Review Period in Hong Kong.

The revenue increased by approximately 2.4% from approximately HK\$223.5 million for the six months ended 30 June 2023 to approximately HK\$228.7 million for the Six-Month Review Period.

The Group's restaurants served mainly five different cuisines during the Six-Month Review Period. The table below sets forth a breakdown of the Group's revenue generated by operation of restaurants by type of cuisine and as a percentage of total revenue generated by operation of restaurants for the periods indicated:

|              | <b>For the six months ended 30 June</b> |                   |                 |                   |
|--------------|---|-------------------|-----------------|-------------------|
|              | <b>2024</b>                             |                   | <b>2023</b>     |                   |
|              | <b>Revenue</b>                          | <b>% of total</b> | <b>Revenue</b>  | <b>% of total</b> |
|              | <b>HK\$'000</b>                         | <b>revenue</b>    | <b>HK\$'000</b> | <b>revenue</b>    |
|              |   | <b>(%)</b>        |                 | <b>(%)</b>        |
| Shanghainese | <b>103,006</b>                          | <b>45.3</b>       | 75,249          | 33.7              |
| Japanese     | <b>55,439</b>                           | <b>24.4</b>       | 60,473          | 27.1              |
| Thai         | <b>17,902</b>                           | <b>7.9</b>        | 31,230          | 14.0              |
| Vietnamese   | <b>28,294</b>                           | <b>12.5</b>       | 30,820          | 13.8              |
| Italian      | <b>22,588</b>                           | <b>9.9</b>        | 25,335          | 11.4              |
| <b>Total</b> | <b>227,229</b>                          | <b>100.0</b>      | 223,107         | 100.0             |

#### *Shanghainese-style restaurants*

The revenue generated from operation of Shanghainese-style restaurants increased by approximately HK\$27.8 million, or approximately 36.9%, from approximately HK\$75.2 million for the six months ended 30 June 2023 to approximately HK\$103.0 million for the Six-Month Review Period. The increase in revenue was mainly attributable to the revenue generated from Modern Shanghai Imperial restaurant at The Wai in Shatin which was opened in late July 2023.

#### *Thai-style restaurants*

The revenue generated from operation of Thai-style restaurants decreased by approximately HK\$13.3 million, or approximately 42.7%, from approximately HK\$31.2 million for the six months ended 30 June 2023 to approximately HK\$17.9 million for the Six-Month Review Period. The decrease was mainly due to the closures of Mango Tree restaurant at Cityplaza in Taikoo Shing and Mango Tree Café at Yoho Mall in Yuen Long in April 2023.

#### *Japanese-style restaurants*

The revenue generated from operation of Japanese-style restaurants decreased by approximately HK\$5.0 million, or approximately 8.3%, from approximately HK\$60.5 million for the six months ended 30 June 2023 to approximately HK\$55.4 million for the Six-Month Review Period. The decrease was mainly due to the shift in consumer behavior, leaning towards more casual and affordable restaurants.

### *Vietnamese-style restaurants*

The revenue generated from operation of Vietnamese-style restaurants decreased by approximately HK\$2.5 million, or approximately 8.2%, from approximately HK\$30.8 million for the six months ended 30 June 2023 to approximately HK\$28.3 million for the Six-Month Review Period. The decrease was mainly due to the shift in consumer behavior, leaning towards more casual and affordable restaurants.

### *Italian-style restaurant*

The revenue generated from operation of Italian-style restaurant decreased by approximately HK\$2.7 million, or approximately 10.8%, from approximately HK\$25.3 million for the six months ended 30 June 2023 to approximately HK\$22.6 million for the Six-Month Review Period. The decrease was mainly due to the shift in consumer behavior, leaning towards more casual and affordable restaurants.

### **Major cost components of condensed consolidated statement of comprehensive income**

|                               | <b>For the six months ended 30 June</b> |                     |                 |                     |
|-------------------------------|---|---------------------|-----------------|---------------------|
|                               | <b>2024</b>                             |                     | <b>2023</b>     |                     |
|                               | <i>HK\$'000</i>                         | <i>% of revenue</i> | <i>HK\$'000</i> | <i>% of revenue</i> |
| Cost of inventories sold      | <b>57,291</b>                           | <b>25.0%</b>        | 60,825          | 27.2%               |
| Employee benefit expenses     | <b>87,615</b>                           | <b>38.3%</b>        | 86,481          | 38.7%               |
| Depreciation and amortisation | <b>45,982</b>                           | <b>20.1%</b>        | 41,629          | 18.6%               |
| Rental expenses               | <b>4,676</b>                            | <b>2.0%</b>         | 4,477           | 2.0%                |
| Utilities                     | <b>6,502</b>                            | <b>2.8%</b>         | 5,954           | 2.7%                |
| Other operating expenses      | <b>23,283</b>                           | <b>10.2%</b>        | 28,664          | 12.8%               |
| Finance costs                 | <b>4,793</b>                            | <b>2.1%</b>         | 4,420           | 2.0%                |



### **Cost of inventories sold**

The cost of inventories consumed mainly represents the costs of food ingredients and beverages for the operation of the Group's restaurants. The major food ingredients purchased by the Group include, but not limited to, meat, seafood, frozen food, vegetables and beverages. Cost of inventories consumed is one of the major components of the Group's operating expenses which amounted to approximately HK\$57.3 million and HK\$60.8 million for each of the six months ended 30 June 2024 and 2023, respectively, representing approximately 25.0% and 27.2% of the Group's total revenue generated from operation of restaurants for the corresponding periods. The cost of inventories sold as a percentage of revenue decreased through consolidating and expanding the advantages of the supply chain in the food and beverage industry.

### **Employee benefit expenses**

Employee benefit expenses primarily consist of salaries, wages and allowances, pension costs and other employee benefits, and were one of the largest components of the operating expenses of the Group. The employee benefit expenses increased from approximately HK\$86.5 million for the six months ended 30 June 2023 to approximately HK\$87.6 million for the Six-Month Review Period, representing an increase of approximately 1.3% in comparison. The increase in employee benefit expenses was to maintain sufficient staff level for our restaurants during the Six-Month Review Period which is consistent with the growth in the Group's revenue.

The Board recognises the importance of retaining quality staff while believing that the resulting upward pressure on the total employee benefit expenses as a percentage of total revenue could be mitigated by (1) prioritising internal transfers and re-allocations of employees from existing restaurants; (2) increasing productivity of the staff by providing training; and (3) minimising attrition levels by continuing to implement various employee retention initiatives to promote employee loyalty and motivate the employees.

### **Depreciation and amortisation**

The Group recorded depreciation and amortisation of approximately HK\$41.6 million and HK\$46.0 million for the six months ended 30 June 2023 and 2024, respectively for its right-of-use assets, leasehold improvements, furniture and fixtures, catering and other equipment and motor vehicle. The increase in such expenses was mainly contributed by the new leases and additions of property, plant and equipment acquired for two new restaurants as compared to the same period in 2023.

The depreciation charged on the right-of-use assets amounted to approximately HK\$32.9 million and HK\$35.8 million for the six months ended 30 June 2023 and 2024, respectively. The depreciation of the right-of-use assets was charged on a straight-line basis over the lease term. The lease terms of the leased premises are between one to six years, with some lease agreements providing an option for the Group to renew such lease terms, exercisable at our discretion.

The depreciation charged for the leasehold improvements amounted to approximately HK\$6.5 million and HK\$7.5 million for the six months ended 30 June 2023 and 2024, respectively. The depreciation of the leasehold improvements was charged on a straight-line basis over the shorter of six years or the remaining lease terms.

As the Group intends to continue to open new restaurants and expand the restaurant network on a long-term basis, the Board expects that the property rentals and related expenses as well as the depreciation charge on the right-of-use assets will increase generally in the future. Besides, the Board will continue to look for better control in the property, rental and related expenses, such as entering into long-term rental agreements so as to maintain the rentals at a reasonable level.

### **Rental expenses**

The rental expenses for the Six-Month Review Period amounted to approximately HK\$4.7 million, representing an increase of approximately 4.4% as compared with that for the six months ended 30 June 2023 which amounted to approximately HK\$4.5 million. The increase was consistent with the increase in revenue of our restaurants which led to an increase in turnover rent incurred.

### **Utilities**

Utilities primarily consist of electricity, gas and water supplies of the Group. For the six months ended 30 June 2024 and 2023, utilities amounted to approximately HK\$6.5 million and HK\$6.0 million, respectively. As a percentage of revenue, utilities increased slightly from 2.7% during the six months ended 30 June 2023 to 2.8% in the corresponding period in 2024.

### **Other operating expenses**

The other operating expenses represent mainly expenses incurred for our operations, including cleaning expenses, consumables stores, transportation and travelling, credit card commission, entertainment, repair and maintenance, insurance, legal and professional fee and marketing and promotion expenses.

The other operating expenses decreased from approximately HK\$28.7 million for the six months ended 30 June 2023 to approximately HK\$23.3 million for the Six-Month Review Period, representing a decrease of approximately 18.9%. This decrease was mainly attributable to (1) less reinstatement expenses incurred for closing and relocating restaurants; and (2) less marketing expenses incurred for promoting new restaurants. As a percentage of revenue, other operating expenses reduced from 12.8% to 10.2% when compared to the corresponding period in 2023.

### **Income tax credit**

The Group's income tax credit amounted to approximately HK\$0.1 million for the Six-Month Review Period as compared to approximately HK\$1.0 million for the corresponding period in 2023. Such decrease was mainly due to less tax losses recognised which was consistent with the improvement in net profit of the Group.

### **Finance costs**

The Group's finance costs increased from approximately HK\$4.4 million for the six months ended 30 June 2023 to approximately HK\$4.8 million for the Six-Month Review Period. The increase in finance costs was mainly attributable to the increase in bank borrowings in line with the interest rate hike and the finance costs incurred for new leases and lease renewal.

### **Loss for the period**

The Group recorded a loss for the period of approximately HK\$2.6 million for the Six-Month Review Period as compared to approximately HK\$9.6 million for the corresponding period in 2023.

The reduction of loss was mainly attributable to the decreases in other operating expenses and cost of inventories sold. For details, please refer to the sections headed "Other operating expenses" and "Cost of inventories sold" in this announcement.

The Company will continue to closely monitor the performances of its restaurants, formulate adequate strategies and strike a balance between improving the financial performance of the restaurants and providing decent dining experiences at reasonable prices.

## Liquidity and Financial Resources

### *Capital structure*

There was no change in the capital structure of the Group during the Six-Month Review Period.

### *Cash position*

As at 30 June 2024, the cash and cash equivalents of the Group amounted to approximately HK\$62.3 million (31 December 2023: HK\$64.8 million), which were mainly denominated in Hong Kong dollar, representing a decrease of approximately 7.8% as compared to that as at 31 December 2023. The decrease was mainly due to the net cash generated from operating activities netted off by (1) the net cash used in investing activities, which principally represented the payment of property, plant and equipment for the new Modern Shanghai Imperial restaurant at The LOHAS in Tseung Kwan O and the investment in an insurance contract; and (2) the cash used in financing activities, which represented the repayment of bank borrowings and payment of lease liabilities.

### *Borrowings*

As at 30 June 2024, the bank borrowings of the Group, all of which were denominated in Hong Kong dollar, amounted to approximately HK\$39.2 million (31 December 2023: HK\$43.4 million) that bore the weighted average of floating interest rates of approximately 5.8% per annum (31 December 2023: 4.9% per annum). No financial instrument was being used for interest rate hedging purpose.

As at 30 June 2024, the total loans from non-controlling shareholders, which were denominated in Hong Kong dollar, amounted to approximately HK\$7.6 million (31 December 2023: HK\$7.6 million) that were interest-free and repayable when the respective restaurants have achieved net profit/net cash inflow.

Save as disclosed, the Group did not have other borrowings for the Six-Month Review Period.

### *Pledge and guarantees*

As at 30 June 2024, the Group's bank borrowings were secured by corporate guarantees given by the Company (31 December 2023: same) and pledged bank deposits of HK\$2.1 million (31 December 2023: HK\$5.1 million).

As at 30 June 2024, certain banking facilities available to the Group were secured by a personal guarantee provided by the controlling shareholder (31 December 2023: same) and an investment in an insurance contract with a carrying amount of HK\$2.3 million (31 December 2023: nil).

#### *Foreign currency exposures*

The Group mainly operates in Hong Kong with most of the transactions settled in Hong Kong dollars during the Six-Month Review Period. No foreign currency hedge was made during the Six-Month Review Period. The Group did not have significant exposure to foreign exchange fluctuation as the management monitors the related foreign currencies closely and will consider hedging for significant foreign currency exposure, if necessary.

#### *Gearing ratio*

As at 30 June 2024, the gearing ratio of the Group was approximately 67.6% (31 December 2023: 71.5%). The decrease was attributable to the repayment in bank borrowings during the Six-Month Review Period. The gearing ratio is calculated based on the total borrowings, which include bank borrowings and loan from non-controlling shareholders, divided by the total equity of the Company at the end of the respective period.

### **Material Acquisitions and Disposals of Subsidiaries and Associates**

During the Six-Month Review Period, the Group did not have any material acquisition or disposal of subsidiaries and associates.

### **Contingent Liabilities**

The Group did not have any significant contingent liabilities as at 30 June 2024 (31 December 2023: nil).

### **Significant Investments Held**

During the Six-Month Review Period, there was no significant investment held by the Group.

### **Capital Commitments**

As at 30 June 2024, the Group did not have any capital expenditure contracted for but not yet incurred (31 December 2023: nil).

## **Information on Employees**

The Group has 406 full-time employees and 367 part-time employees respectively as at 30 June 2024. The Group's employment and remuneration policies remained the same as detailed in the Company's annual report for the year ended 31 December 2023.

## **PRINCIPAL RISKS AND UNCERTAINTIES**

The followings are the principal risks and uncertainties faced by the Group, which may materially and adversely affect its business, financial condition or results of operations:

1. During the Six-Month Review Period, the Group generated 100% of our revenue in Hong Kong. If Hong Kong experiences any adverse economic condition due to events beyond our control, such as natural disasters, contagious disease outbreaks, terrorist attacks, a local economic downturn, mass civil disobedience movements or if the local authorities place additional restrictions or burdens on us or on our industry in general, our overall business and results of operations may be materially and adversely affected.
2. Cost of inventories sold, employee benefit expenses and depreciation contributed a majority of the Group's operating cost. The following factors are uncertain and may affect the cost control measures of our Group:
  - a. The Group's business depends on reliable sources of large quantities of food ingredients such as vegetable and meat. The price of food ingredients may continue to rise or fluctuate.
  - b. Minimum wage requirements in Hong Kong which will be reviewed and adjusted periodically.
  - c. As at 30 June 2024, the Group leased all the properties for its restaurants operating in Hong Kong. Therefore, the Group is exposed to risks relating to the commercial real estate rental market, including unpredictable and potentially high occupancy costs.

## **FUTURE PLANS FOR MATERIAL INVESTMENTS AND CAPITAL ASSETS**

Save as disclosed in this announcement, the Group did not have other plan for material investments or acquisition of material capital assets as at 30 June 2024. The Group will continue to monitor the industry closely and review its business expansion plans regularly, so as to take necessary measures in the best interests of the Group and the shareholders of the Company (the “**Shareholders**”).

## **PROSPECT**

Currently, we are operating thirteen restaurants in Hong Kong, comprising nine under our own brands and four under franchise or sub-license arrangements. New Modern Shanghai Imperial restaurant at The LOHAS in Tseung Kwan O was opened in June 2024.

Although the COVID-19 pandemic has subsided and Hong Kong society has largely returned to normalcy, the crisis has catalyzed shifts in consumer dining behaviors and preferences. To proactively address these industry changes, the Group will strategically focus on expanding our “Modern Shanghai Imperial” brand as part of a broader diversification into the mass market dining segment. The “Modern Shanghai Imperial” brand represents the Group’s more casual, accessible and affordable restaurant chain offerings. This positioning aligns with the evolving dining habits of Hong Kong consumers, who have grown increasingly value-conscious and inclined towards flexible, family-friendly dining experiences in the post-pandemic environment.

Complementing our core catering operations, the Group also leverages its deep expertise and extensive industry knowledge to provide comprehensive restaurant pre-opening consultancy and ongoing management consultancy services in Hong Kong, Macau and the PRC. Given the current challenges and uncertainties facing by the Hong Kong catering industry, we believe there is a growing demand for specialized advisory services of this nature. Investors and entrepreneurs who may lack the in-house capabilities to successfully launch and manage restaurant operations can leverage our comprehensive consultancy offerings to overcome these hurdles and achieve their business objectives.

In addition, we target to achieve sustainable growth across multiple product categories and sales channels for our festive products as well as our own proprietary brand name products, “Homee Gourmet (家嘗菜)” which offers Chinese soup pack, Iberico ham, and pre-packaged meals.

As we move forward, we will continue to elevate the quality of our restaurants and assess opportunities for organic growth and investment. Our goal is to optimise our position for sustainable long-term expansion while delivering consistent returns for the Shareholders. We remain steadfast in our commitment to delivering exceptional experiences and maintaining our position in the market.

## CORPORATE GOVERNANCE AND OTHER INFORMATION

### DIRECTORS' AND CHIEF EXECUTIVE'S INTERESTS AND SHORT POSITIONS IN SHARES, UNDERLYING SHARES AND DEBENTURES

As at 30 June 2024, the interests and short positions of the Directors and the chief executive of the Company in the shares, underlying shares and debentures of the Company or any of its associated corporations (within the meaning of Part XV of the Securities and Futures Ordinance (the “SFO”)) which have been notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or which were recorded in the register required to be kept by the Company pursuant to section 352 of the SFO or as otherwise notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules were as follows:

| Name                                 | Capacity/<br>Nature of Interest                         | Number of<br>Shares | Long/Short<br>Position | Approximate<br>Percentage of<br>Shareholding in<br>the Company<br>(%) |
|--------------------------------------|---|---------------------|------------------------|---|
| Wong Chi Wing Kinson<br>(“Mr. Wong”) | Interest in controlled<br>corporation ( <i>Note 1</i> ) | 72,000              | Long                   | 0.02%   |

*Note:*

- (1) 72,000 shares were held by Win Prosper Investments Limited (“**Win Prosper**”) which is wholly and beneficially owned by Mr. Wong. Accordingly, Mr. Wong was deemed to be interested in all the shares held by Win Prosper pursuant to the SFO.

Save as disclosed above, as at 30 June 2024, none of the Directors or the chief executive of the Company had or was deemed to have any interest or short position in the shares, underlying shares or debentures of the Company or its associated corporations (within the meaning of Part XV of the SFO) that was required to be notified to the Company and the Stock Exchange pursuant to Divisions 7 and 8 of Part XV of the SFO (including interests and short positions which they were taken or deemed to have under such provisions of the SFO), or required to be recorded in the register required to be kept by the Company under section 352 of the SFO, or as otherwise notified to the Company and the Stock Exchange pursuant to Rules 5.46 to 5.67 of the GEM Listing Rules.



## DIRECTORS' RIGHTS TO ACQUIRE SHARES OR DEBENTURES

Save as otherwise disclosed in this announcement, at no time during the Six-Month Review Period was the Company or any of its subsidiaries a party to any arrangement that would enable the Directors to acquire benefits by means of acquisition of shares in, or debentures of, the Company or any other body corporate, and none of the Directors or any of their spouses or children under the age of 18 were granted any right to subscribe for the equity or debt securities of the Company or any other body corporate or had exercised any such right.

## SUBSTANTIAL SHAREHOLDERS' INTERESTS AND SHORT POSITIONS IN SHARES AND UNDERLYING SHARES

As at 30 June 2024, to the best knowledge of the Directors, the following persons (not being a Director or chief executive of the Company) had interests or short positions in the shares or underlying shares of the Company which would fall to be disclosed to the Company and the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which were recorded in the register required to be kept by the Company pursuant to section 336 of the SFO:

| Name  | Capacity/<br>Nature of Interest                | Number of<br>Shares | Long/Short<br>Position | Approximate<br>Percentage of<br>Shareholding in<br>the Company<br>(%) |
|---|--|---------------------|------------------------|---|
| Real Hero Ventures Limited<br>("Real Hero") | Beneficial owner<br>(Note 1)                   | 274,350,000         | Long                   | 71.45%  |
| Cai Weike ("Mr. Cai")                       | Interest in controlled<br>corporation (Note 1) | 274,350,000         | Long                   | 71.45%  |
| Zhang Meiyun ("Ms. Zhang")                  | Interest of spouse<br>(Note 2)                 | 274,350,000         | Long                   | 71.45%  |

*Notes:*

- (1) Real Hero is an investment holding company incorporated in the British Virgin Islands, which is wholly and beneficially owned by Mr. Cai. Accordingly, Mr. Cai was deemed to be interested in all the shares held by Real Hero by virtue of the SFO.
- (2) Ms. Zhang is the spouse of Mr. Cai and was deemed to be interested in all the shares Mr. Cai was interested in by virtue of the SFO.

Save as disclosed above, as at 30 June 2024, the Directors were not aware of any persons (who were not Directors or chief executive of the Company) who had an interest or short position in the shares or underlying shares of the Company which would fall to be disclosed to the Company or the Stock Exchange under the provisions of Divisions 2 and 3 of Part XV of the SFO, or which would be required, pursuant to Section 336 of the SFO, to be entered in the register referred to therein.

## **SHARE OPTION SCHEME**

The share option scheme (the “**Share Option Scheme**”) was approved by the Shareholders on 6 November 2017 for the purpose of enabling the Group to grant options to selected participants as incentives or rewards for their contribution to our Group. The Directors consider the Share Option Scheme, with its broadened basis of participation, will enable our Group to reward the employees, the Directors and other selected participants for their contributions to our Group.

The Share Option Scheme will be valid and effective for a period as the Board may determine which shall not exceed ten years from the date of grant.

The Share Option Scheme will remain in force for a period of ten years commencing on 6 November 2017. For more details, please refer to the section headed “Statutory and General Information — Share Option Scheme” in Appendix IV of the prospectus of the Company dated 23 November 2017. The remaining life of the Share Option Scheme is approximately 3 years and 2 months.

Up to 30 June 2024, no share option has been granted under the Share Option Scheme. As at 1 January 2024 and 30 June 2024, the total number of shares of the Company in respect of which share options are available for grant under the Share Option Scheme was 32,000,000 ordinary shares, being 10% of the total number of ordinary shares of the Company in issue as at 5 December 2017 (being the date on which the Company’s shares were listed on GEM of the Stock Exchange) and approximately 8.33% of the number of shares of the Company in issue as at the date of this announcement.

## **PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES**

During the Six-Month Review Period, neither the Company nor any of its subsidiaries had purchased, sold or redeemed any of the Company’s listed securities (including sale of treasury shares, if any).

## **DIRECTORS’ INTEREST IN COMPETING BUSINESS**

During the Six-Month Review Period, none of the Directors or their respective associates had engaged in or had any interest in any business which competes or is likely to compete, either directly or indirectly, with the businesses of the Group.

## **CORPORATE GOVERNANCE**

The Group is committed to maintaining high standards of corporate governance to safeguard the interests of the Shareholders and to enhance corporate value and accountability. The Company has adopted the Corporate Governance Code (the “**CG Code**”) as set out in Appendix C1 to the GEM Listing Rules as its own code of corporate governance. The Company has complied with all applicable code provisions under the CG Code throughout the Six-Month Review Period. The Company will continue to review and monitor its corporate governance practices to ensure compliance with the CG Code.

## **REQUIRED STANDARD OF DEALINGS FOR SECURITIES TRANSACTIONS**

The Company has adopted the required standard of dealings set out in Rules 5.46 to 5.67 of the GEM Listing Rules as its own code of conduct regarding Directors’ securities transactions. Having made specific enquiries of all the Directors, each of the Directors has confirmed that he/she has complied with the required standard of dealings during the Six-Month Review Period.

The Company has also adopted its own code of conduct regarding employees’ securities transactions with reference to the required standard of dealings for the compliance by its relevant employees who are likely to be in possession of unpublished inside information of the Company in respect of their dealings in the Company’s securities.

## **AUDIT COMMITTEE AND REVIEW OF FINANCIAL INFORMATION**

Pursuant to the requirements of the CG Code and the GEM Listing Rules, the Company has established an audit committee (the “**Audit Committee**”) that comprises three independent non-executive Directors, namely Mr. Huen, Felix Ting Cheung (chairman of the Audit Committee), Mr. Yim Hong Cheuk Foster and Ms. Cheang Ana.

The Audit Committee has reviewed the interim results of the Group for the Six-Month Review Period. The Audit Committee is of the view that the condensed consolidated financial information has been prepared in accordance with the applicable accounting standards, the GEM Listing Rules and the statutory provisions, sufficient disclosures have already been made.

The condensed consolidated financial results of the Group for the Six-Month Review Period are unaudited and have not been audited or reviewed by the Company’s auditors.

## **EVENTS AFTER THE REPORTING PERIOD**

As disclosed in the announcement of the Company dated 23 July 2024, the Group has renewed the tenancy agreement and the licence agreement in relation to the Modern Shanghai restaurant in Olympian City for three years from 16 July 2024 to 15 July 2027.

Save as disclosed above, the Directors are not aware of any significant event requiring disclosure that has taken place subsequent to 30 June 2024 and up to the date of this announcement.

## **DIVIDEND**

The Board did not recommend the payment of any dividend for the Six-Month Review Period (2023: nil).

## **PUBLICATION OF INTERIM RESULTS ANNOUNCEMENT AND INTERIM REPORT**

This announcement is available for viewing on the website of Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) and on the website of the Company at [www.1957.com.hk](http://www.1957.com.hk). The interim report of the Company for the Six-Month Review Period containing all the information required by the GEM Listing Rules will be sent to the Shareholders and published on the above websites in due course.

By order of the Board  
**1957 & Co. (Hospitality) Limited**  
**Kwok Chi Po**  
*Chief Executive Officer and Executive Director*

Hong Kong, 15 August 2024

*As at the date of this announcement, the executive Directors are Mr. Wong Chi Wing Kinson, Mr. Kwok Chi Po, Mr. Lau Ming Fai, Ms. Tsui Ngan Fun and Ms. Lin Huiqin; the non-executive Director is Mr. Chan Wai Fung; and the independent non-executive Directors are Mr. Yim Hong Cheuk Foster, Mr. Huen, Felix Ting Cheung and Ms. Cheang Ana.*

*This announcement will remain on the “Latest Listed Company Information” page of the website of the Stock Exchange at [www.hkexnews.hk](http://www.hkexnews.hk) for at least 7 days from the date of publication and on the website of the Company at [www.1957.com.hk](http://www.1957.com.hk).*